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National Armaments Consortium (NAC) Executive Committee Member Application Form 2026
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CANDIDATE INFORMATION

Name	Neal Goldenberg
Title	President / CEO
Organization	PTI Tech
Organization Type	Small Business
Address	
Email	
Phone	

CANDIDATE STATEMENTS

Explain how your background, training, experience and/or personal qualities support your candidacy to assume a governance position on the Executive Committee. Provide resume as a separate attachment.

As President of PTI Tech, I have dedicated my career to the defense industrial base. I began working at PTI while still in high school, returned two years after college, and have spent the past 29 years helping build the company into an advanced manufacturing partner supporting critical Department of Defense programs. Through NAC and predecessor consortium organizations, PTI has participated in the consortium community for approximately fifteen years, giving me a firsthand appreciation for NAC's role in connecting government, industry, and academia to accelerate innovation and strengthen national security.

My experience aligns closely with the qualifications sought for the NAC Executive Committee. As President of a 100-person defense manufacturing company, I oversee strategic planning, financial performance, risk management, compliance, business development, proposal management, and organizational leadership. I currently serve on the Board of the Metal Powder Industries Federation (MPIF), have served on the Board of the Entrepreneurs' Organization (EO) New York Chapter, and previously served on the Board of the Foundation for Free Enterprise (FFE). I have also been active with the Manufacturers Network of NJ and the Society of Plastics Engineers (SPE). These roles have strengthened my understanding of governance, fiduciary responsibility, strategic planning, and representing diverse membership interests.

One of my primary motivations for serving on the Executive Committee is to ensure that small-business perspectives remain represented. Small businesses are the backbone of the defense industrial base, yet they must manage workforce, supply chain, compliance, and capital challenges with limited resources. Having navigated these realities throughout my career, I can bring a practical perspective to NAC's strategic discussions while advocating for the innovative companies that support the Warfighter.

PTI's experience with OTAs has included both direct engagement with the Government and collaboration with traditional and large defense businesses. That range of participation gives me practical insight into multiple ways companies can leverage NAC, and it would allow me to help educate and support newer NAC members, particularly small businesses, as they evaluate partnership models, proposal strategies, and transition pathways.

Having advanced from shop-floor manufacturing roles to executive leadership, I bring a practical understanding of the full innovation lifecycle—from prototyping through production execution and workforce development to technology commercialization and governance. This perspective would help

NAC members by strengthening Executive Committee discussions with real-world insight into how technologies move from concept to production, where small businesses encounter barriers, and how the Consortium can better support members in navigating those transitions. While working full-time, I earned my MBA from New York University Stern School of Business, combining formal business education with hands-on manufacturing experience.

I also have significant experience helping organizations establish mission, vision, values, and management systems that translate strategy into execution. At PTI, I led the implementation of the Entrepreneurial Operating System (EOS), aligning leadership around a common vision, strengthening accountability, and creating a scalable framework for growth.

If elected, I would bring an active manufacturing perspective, governance experience, and a commitment to serving the best interests of the Consortium and its membership while helping shape NAC's strategic direction.

Supporting Attachment(s)

What do you see as the most significant challenge(s) facing the business type you will represent and how would you propose to address those challenges if elected?

As a representative of small defense manufacturers, I see the most significant challenges as workforce development, supply chain resilience, and the increasing complexity of doing business with the Department of Defense.

Small manufacturers must recruit and develop skilled workers while managing material availability, supplier disruptions, and expanding cybersecurity, quality, regulatory, and reporting requirements. These obligations often mirror those placed on much larger companies, but small businesses must meet them with far fewer resources.

After nearly three decades in defense manufacturing, I have experienced these challenges firsthand, including workforce shortages, supply chain disruptions, production ramp-ups, and technology transition efforts that directly affect delivery of critical capabilities to the Warfighter.

If elected, I would advocate for stronger government-industry collaboration, greater visibility into industrial base constraints, and continued representation of small and non-traditional business perspectives in NAC's strategic discussions. NAC can help identify common challenges, share best practices, and provide government stakeholders with a clearer understanding of the operational realities facing companies that develop and produce critical defense capabilities through Other Transaction Authority pathways.

My goal would be to bring a practical prototyping and manufacturing perspective to the Executive Committee while supporting NAC's mission and the long-term strength of the defense industrial base. I would also be interested in participating in Executive Committee-led working groups focused on fostering collaboration, improving existing OTA processes, and helping shape new approaches that make the consortium model more effective for members and government partners.

Please describe the importance of the NAC to your organization and provide a synopsis of the participation in NAC/DOTC since becoming a member (e.g., number of proposal submissions, awards, industry days and membership meeting attended).

The National Armaments Consortium (NAC) has been important to PTI's participation in the defense innovation community. Through NAC and its predecessor, the National Small Arms Technology Consortium (NSATC), PTI has participated for approximately fifteen years, collaborating with government, industry, and academia to support technology development, advanced manufacturing, and Warfighter readiness.

Focusing solely on NAC and the Department of Defense Ordnance Technology Consortium (DOTC), and not other OTAs, PTI has submitted more than ten proposals and received six contract awards. All proposals not selected for award were placed in the basket, reflecting the quality and competitiveness of PTI's submissions.

NAC has given PTI access to strategic partnerships, research and development opportunities, and pathways for transitioning technologies from concept development to operational capability. One of the most rewarding aspects of NAC participation has been seeing NAC-supported efforts move from prototype toward Full Rate Production (FRP), demonstrating the consortium model's value in transitioning technologies from development to deployment.

PTI has been consistently represented at NAC events, including General Membership Meetings, Industry Days, OBTWG, and the FUZE Conference, either by me or other senior leaders. We also engage regularly with NAC leadership and members at major defense industry events such as AUSA. While my prior in-person attendance has been balanced with internal leadership responsibilities, the implementation of the EOS model at PTI has strengthened our leadership structure and now enables me to focus more outwardly and personally participate in more NAC activities going forward.

NAC has strengthened PTI's ability to contribute to the defense industrial base and increased PTI's footprint through collaboration opportunities with both Government and industry customers. I would welcome the opportunity to give back and help ensure the Consortium continues delivering value to its members, government stakeholders, and the Warfighter.

WILLINGNESS TO SERVE CERTIFICATION

Signature

W. H. H. H.

Date _____

06/26/2026

NEAL J. GOLDENBERG

President, PTI Tech

PROFESSIONAL SUMMARY

Manufacturing executive with over 30 years of experience supporting the defense industrial base through advanced manufacturing, technology development, and government-funded innovation programs. President of PTI Tech since 2013, responsible for strategic planning, business development, government contracting, organizational leadership, and long-term growth initiatives.

Joined PTI Tech in 1997 and advanced through manufacturing, quality, human resources, purchasing, program management, business development, and executive leadership roles before being appointed President. This progression provides a unique perspective spanning the full innovation lifecycle—from shop-floor manufacturing and production execution to technology commercialization, strategic planning, and organizational governance. Extensive experience supporting the development, transition, and production of innovative technologies through multiple OTA vehicles.

PROFESSIONAL EXPERIENCE

PTI Tech | Clifton, New Jersey

President | 2013 – Present

Lead a 100-person advanced manufacturing company supporting Department of Defense, aerospace, medical, and industrial customers through engineering, tooling, polymer injection molding, metal injection molding, additive manufacturing, machining, and assembly.

Selected Accomplishments

- Led the growth and diversification of PTI into a vertically integrated advanced manufacturing organization.
- Acquired and integrated Polmold Tool Inc.
- Supported the successful execution of over \$30 million in SBIR, NIST ATP, OTA, and other government-funded technology development programs.
- Expanded PTI's participation in advanced manufacturing, defense modernization, and technology transition initiatives.
- Implemented strategic planning, leadership development, and accountability systems to support sustained organizational growth.

Career Progression at PTI (1997–2013)

Held positions of increasing responsibility including:

- Vice President, Marketing
- Program Manager
- Purchasing Manager
- Systems Administrator / Human Resources Manager

- Including every production position in the factory (shift supervisor, mold setup technician, machine operator, Quality Inspector, material handler, etc)

Progressed through leadership positions spanning manufacturing, quality, human resources, purchasing, program management, business development, and executive leadership, providing firsthand experience across the full lifecycle of a defense manufacturing organization.

Polmold Tool Inc.

Owner | 2015 – Present

Owner of precision mold manufacturing company supporting highly engineered plastic injection molding applications and advanced manufacturing programs. Prior to acquisition in 2015, Polmold was PTI's largest injection mold tooling vendor.

BOARD, GOVERNANCE & LEADERSHIP EXPERIENCE

Metal Powder Industries Federation (MPIF) Board Member | 2023 – Present

Entrepreneurs' Organization (EO)

- Board Member – New Jersey Chapter | 2008 - 2009
- Forum Moderator – New York & New Jersey Chapters | 2010, 2013, 2020, 2025

Foundation for Free Enterprise (FFE) - Former Board Member | 2012 - 2015

INDUSTRY EXPERIENCE & PROFESSIONAL ASSOCIATIONS

- Manufacturers Network of New Jersey (MNNJ) – Member
- Society of Plastics Engineers (SPE) – Member

EDUCATION

New York University – Stern School of Business

Master of Business Administration (MBA)

Entrepreneurship & Operations Management

University of Massachusetts, Amherst

Bachelor of Science, Finance

Minor: Political Science

PERSONAL INTERESTS

Ironman and endurance triathlon competitions, hiking, shooting sports, middle school soccer coaching, and outdoor activities.